

*Why
Intelligence
Fails*

LESSONS FROM THE
IRANIAN REVOLUTION
AND THE IRAQ WAR

ROBERT JERVIS

Cornell University Press

ITHACA AND LONDON

C

Contents

Acknowledgments	ix
1. Adventures in Intelligence	1
2. Failing to See That the Shah Was in Danger: Introduction, Postmortem, and CIA Comments	15
Analysis of NFAC's Performance on Iran's Domestic Crisis, Mid-1977-7 November 1978	34
CIA Comments on the Report	109
3. The Iraq WMD Intelligence Failure: What Everyone Knows Is Wrong	123
4. The Politics and Psychology of Intelligence and Intelligence Reform	156
Notes	197
Index	229