The World's Multinational Enterprises

A Sourcebook of Tables Based on a Study of the Largest U.S. and Non-U.S. Manufacturing Corporations

JAMES W. VAUPEL

JOAN P. CURHAN

Graduate School of Business Administration
Harvard University



Division of Research
Graduate School of Business Administration
Harvard University
Boston 1973

Table of Contents

CALENTATION	1
TABULATION 1.1: Percentage Breakdown of Number of Subsidiaries by Subsidiary's Country for Various Categories of Subsidiaries	32
TABULATION 1.2: Percentage Breakdown of Sales of Subsidiaries in 1970 by Subsidiary's Country for all Subsidiaries, Manufacturing Subsidiaries	40
and Sales Subsidiaries of Non-U.SBased Systems CROSS-TABULATION 1.8.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Country for Subsidiaries Classified by Principal	40
Industry-Group of Subsidiary as of 1/1/71 CROSS-TABULATION 1.8.2: Percentage Breakdown of Number (as of	48
1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by Subsidiary's Country for Subsidiaries Classified by Principal Industry-	
Group of Subsidiary as of 1/1/68 CROSS-TABULATION 1.17.1: Percentage Breakdown of Number of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Country for Subsidiaries Classified by Subsidiary's Date of Entry into	56
Parent System	64
CROSS-TABULATION 1.17.2: Percentage Breakdown of Number of Manu- facturing Subsidiaries of U.SBased Parent Systems by Subsidiary's Country for Subsidiaries Classified by Subsidiary's Date of Entry into	
Parent System	72
CROSS-TABULATION 1.17.3: Percentage Breakdown of Number of Manufacturing Subsidiaries of U.KBased Parent Systems by Subsidiary's Country for Subsidiaries Classified by Subsidiary's Date of Entry into	
Parent System CROSS-TABULATION 1.17.4: Percentage Breakdown of Number of Manu-	80
OROUGHADOLATION TITIT. TETUETHAYE DIEARUUWII UI NUIIDEI UI WATIU-	

facturing Subsidiaries of Continental-Europe-Based Parent Systems by Subsidiary's Country for Subsidiaries Classified by Subsidiary's Date of Entry into Parent System	88
CROSS-TABULATION 1.17.5: Percentage Breakdown of Number of Manufacturing Subsidiaries of Japan-Based Parent Systems by Subsidiary's Country for Subsidiaries Classified by Subsidiary's Pate of Entry into	
Country for Subsidiaries Classified by Subsidiary's Date of Entry into Parent System	96
CROSS-TABULATION 1.21.1: Percentage Breakdown of Number (as of	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems	
by Subsidiary's Country for Subsidiaries Classified by National Base of	104
Subsidiary's Parent System	104
TABULATION 2.1: Percentage Breakdown of Number of Subsidiaries by	
Geographical Region of Subsidiary's Country for Various Categories of	112
Subsidiaries TABULATION 2.2: Percentage Breakdown of Sales of Subsidiaries in 1970	112
by Geographical Region of Subsidiary's Country for all Subsidiaries,	
Manufacturing Subsidiaries and Sales Subsidiaries of Non-U.SBased	
•	113
CROSS-TABULATION 2.6.1: Percentage Breakdown of Number (as of	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Geographical Region of Subsidiary's Country for Subsidiaries	
Classified by Principal Industry of Subsidiary as of 1/1/71	114
CROSS-TABULATION 2.6.2: Percentage Breakdown of Number (as of	
1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by	
Geographical Region of Subsidiary's Country for Subsidiaries Classified	
by Principal Industry of Subsidiary as of 1/1/68	117
CROSS-TABULATION 2.8.1: Percentage Breakdown of Number as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	
tems by Geographical Region of Subsidiary's Country for Subsidiaries	
Classified by Principal Industry-Group of Subsidiary as of 1/1/71	120
CROSS-TABULATION 2.8.2: Percentage Breakdown of Number (as of	
1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by	
Geographical Region of Subsidiary's Country for Subsidiaries Classified	101
by Principal Industry-Group of Subsidiary as of 1/1/68	121
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	
tems by Geographical Region of Subsidiary's Country for Subsidiaries	
Classified by National Base of Subsidiary's Parent System	122

TABULATION 3.1: Percentage Breakdown of Number of Subsidiaries by

GNP per Capita in 1970 of Subsidiary's Country for Various Categories of Subsidiaries	123
TABULATION 3.2: Percentage Breakdown of Sales of Subsidiaries in 1970 by GNP per Capita in 1970 of Subsidiary's Country for all Subsidiaries,	
•	124
CROSS-TABULATION 3.6.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	
tems by GNP per Capita in 1970 of Subsidiary's Country for Subsidiaries Classified by Principal Industry of Subsidiary as of 1/1/71	125
CROSS-TABULATION 3.6.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by	
	128
CROSS-TABULATION 3.8.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by GNP per Capita in 1970 of Subsidiary's Country for Subsidiaries	
	131
1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by GNP per Capita in 1970 of Subsidiary's Country for Subsidiaries Classi-	132
CROSS-TABULATION 3.21.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by GNP per Capita in 1970 of Subsidiary's Country for Subsidiaries	.02
Classified by National Base of Subsidiary's Parent System	133
CROSS-TABULATION 3.22.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by GNP per Capita in 1970 of Subsidiary's Country for Subsidiaries	
Classified by Value of Sales of Subsidiary's Parent System in 1970	134
CROSS-TABULATION 3.22.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by GNP per Capita in 1970 of Subsidiary's Country for Subsidiaries	
Classified by Value of Sales of Subsidiary's Parent System in 1967	135
CROSS-TABULATION 3.23.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by GNP per Capita in 1970 of Subsidiary's Country for Subsidiaries Classified by Principal Industry-Group of Subsidiary's Parent System	
as of 1/1/71	136
CROSS-TABULATION 3.23.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by GNP per Capita in 1970 of Subsidiary's Country for Subsidiaries Classi-	

fied by Principal Industry-Group of Subsidiary's Parent System as of 1/1/68	137
CROSS-TABULATION 3.25.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by GNP per Capita in 1970 of Subsidiary's Country for Subsidiaries	
Classified by Number of Countries in which Subsidiary's Parent System Manufactured as of 1/1/71	138
CROSS-TABULATION 3.25.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by GNP per Capita in 1970 of Subsidiary's Country for Subsidiaries Classified by Number of Countries in which Subsidiary's Parent System	100
Manufactured as of 1/1/68	139
CROSS-TABULATION 3.26.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by GNP per Capita in 1970 of Subsidiary's Country for Subsidiaries Classified by Percentage of Parent System's Employees Outside Na-	
tional Base as of 1/1/71	140
CROSS-TABULATION 3.27.1: Percentage Breakdown of Number (as of	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by GNP per Capita in 1970 of Subsidiary's Country for Subsidiaries Classified by Number of Industries in which Parent System Manufactured	
Within National Base as of 1/1/71	141
CROSS-TABULATION 3.27.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by GNP per Capita in 1970 of Subsidiary's Country for Subsidiaries Classified by Number of Industries in which Parent System Manufactured	140
Within National Base as of 1/1/68	142
CROSS-TABULATION 3.28.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by GNP per Capita in 1970 of Subsidiary's Country for Subsidiaries Classified by Number of Industries in which Parent System Manufactured	
Outside National Base of 1/1/71	143
CROSS-TABULATION 3.28.2: Percentage Breakdown of Number (as of	
1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by	
GNP per Capita in 1970 of Subsidiary's Country for Subsidiaries Classi-	
fied by Number of Industries in which Parent System Manufactured	1 4 4
Outside National Base as of 1/1/68	144
CROSS-TABULATION 3.29.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Systems by GNP per Capita in 1970 of Subsidiary's Country for Subsidiaries Classified by Parant Systems	
fied by Parent System's R&D Expenditures as a Percentage of Sales in	145
101U	140

CROSS-TABULATION 3.29.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by GNP per Capita in 1970 of Subsidiary's Country for Subsidiaries Classified by Parent System's R&D Expenditures as a Percentage of Sales in 1967	146
TABULATION 4.1: Percentage Breakdown of Number of Subsidiaries by GNP in 1970 of Subsidiary's Country for Various Categories of Subsidiaries	147
TABULATION 4.2: Percentage Breakdown of Sales of Subsidiaries in 1970 by GNP in 1970 of Subsidiary's Country for all Subsidiaries, Manufac-	
turing Subsidiaries and Sales Subsidiaries of Non-U.SBased Systems CROSS-TABULATION 4.6.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.S.Based Parent Systems by GNP in 1970 of Subsidiary's Country for Subsidiaries Classified	148
by Principal Industry of Subsidiary as of 1/1/71 CROSS-TABULATION 4.6.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by GNP in 1970 of Subsidiary's Country for Subsidiaries Classified by	149
Principal Industry of Subsidiary as of 1/1/68 CROSS-TABULATION 4.8.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by GNP in 1970 of Subsidiary's Country for Subsidiaries Classified by Principal Industry-Group of Subsidiary as of 1/1/71	152 155
CROSS-TABULATION 4.8.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by GNP in 1970 of Subsidiary's Country for Subsidiaries Classified by	
Principal Industry-Group of Subsidiary as of 1/1/68 CROSS-TABULATION 4.21.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by GNP in 1970 of Subsidiary's Country for Subsidiaries Classified by	156
National Base of Subsidiary's Parent System CROSS-TABULATION 4.22.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by GNP in 1970 of Subsidiary's Country for Subsidiaries Classified	157
by Value of Sales of Subsidiary's Parent System in 1970 CROSS-TABULATION 4.22.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by GNP in 1970 of Subsidiary's Country for Subsidiaries Classified by	158
Value of Sales of Subsidiary's Parent System in 1967 CROSS-TABULATION 4.23.1: Percentage Breakdown of Number (as of	159

1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by GNP in 1970 of Subsidiary's Country for Subsidiaries Classified by Principal Industry-Group of Subsidiary's Parent System as of 1/1/71 CROSS-TABULATION 4.23.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by	160
GNP in 1970 of Subsidiary's Country for Subsidiaries Classified by Principal Industry-Group of Subsidiary's Parent System as of 1/1/68	161
CROSS-TABULATION 4.25.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by GNP in 1970 of Subsidiary's Country for Subsidiaries Classified by Number of Countries in which Subsidiary's Parent System Manufac-	
tured as of 1/1/71 CROSS-TABULATION 4.25.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by GNP in 1970 of Subsidiary's Country for Subsidiaries Classified by Number of Countries in which Subsidiary's Parent System Manufac-	162
tured as of 1/1/68	163
CROSS-TABULATION 4.26.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by GNP in 1970 of Subsidiary's Country for Subsidiaries Classified by Percentage of Parent System's Employees Outside National Base as	
of 1/1/71	164
CROSS-TABULATION 4.27.1: Percentage Breakdown of Number (as of	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by GNP in 1970 of Subsidiary's Country for Subsidiaries Classified by Number of Industries in which Parent System Manufactured Within National Base as of 1/1/71	165
CROSS-TABULATION 4.27.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by GNP in 1970 of Subsidiary's Country for Subsidiaries Classified by Number of Industries in which Parent System Manufactured Within	, 55
National Base as of 1/1/68	166
CROSS-TABULATION 4.28.1: Percentage Breakdown of Number (as of	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by GNP in 1970 of Subsidiary's Country for Subsidiaries Classified	
by Number of Industries in which Parent System Manufactured Outside	
National Base as of 1/1/71	167
CROSS-TABULATION 4.28.2: Percentage Breakdown of Number (as of	
1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems	
by GNP in 1970 of Subsidiary's Country for Subsidiaries Classified by	
Number of Industries in which Parent System Manufactured Outside	100
National Base as of 1/1/68	168

CROSS-TABULATION 4.29.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by GNP in 1970 of Subsidiary's Country for Subsidiaries Classified by Parent System's R&D Expenditures as a Percentage of Sales in 1970 CROSS-TABULATION 4.29.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by GNP in 1970 of Subsidiary's Country for Subsidiaries Classified by Parent System's R&D Expenditures as a Percentage of Sales in 1967	169 170
CROSS-TABULATION 5.17.1: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of Non-U.SBased Parent Systems by Principal Industry of Subsidiary at Date of Entry for Subsidiaries Classified by Subsidiary's Date of Entry into Parent System	171
CROSS-TABULATION 5.17.2: Percentage Breakdown of Number of Manufacturing Subsidiaries of U.SBased Parent Systems by Principal Industry of Subsidiary at Date of Entry for Subsidiaries Classified by	
Subsidiary's Date of Entry into Parent System	179
TABULATION 6.1: Percentage Breakdown of Number of Manufacturing Subsidiaries by Principal Industry of Subsidiary for Various Categories	107
of Subsidiaries TABULATION 6.2: Percentage Breakdown of Sales of Subsidiaries in 1970 by Principal Industry of Subsidiary as of 1/1/71 for Manufacturing	187
Subsidiaries of Non-U.SBased Systems CROSS-TABULATION 6.1.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Principal Industry of Subsidiary as of 1/1/71 for Subsidiaries	195
Classified by Subsidiary's Country CROSS-TABULATION 6.1.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by	197
Principal Industry of Subsidiary as of 1/1/68 for Subsidiaries Classified by Subsidiary's Country	221
CROSS-TABULATION 6.21.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Principal Industry of Subsidiary as of 1/1/71 for Subsidiaries	
Classified by National Base of Subsidiary's Parent System	245
TABULATION 8.1: Percentage Breakdown of Number of Manufacturing Subsidiaries by Principal Industry-Group of Subsidiary for Various	.
Categories of Subsidiaries	253

CROSS-TABULATION 8.21.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Principal Industry-Group of Subsidiary as of 1/1/71 for Subsidiaries	055
CROSS-TABULATION 8.23.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Principal Industry-Group of Subsidiary as of 1/1/71 for Subsidiaries Classified by Principal Industry-Group of Subsidiary's Parent	255
System as of 1/1/71 CROSS-TABULATION 8.23.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by Principal Industry-Group of Subsidiary as of 1/1/68 for Subsidiaries Classified by Principal Industry-Group of Subsidiary's Parent System as	257
of 1/1/68	259
CROSS-TABULATION 9.13.1: Percentage Breakdown of Number of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System at Date of Entry for Subsidiaries Classified by Subsidiary's Method of Entry into Parent System	261
CROSS-TABULATION 9.13.2: Percentage Breakdown of Number of Manufacturing Subsidiaries of U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System at Date of Entry for Subsidiaries Classified by Subsidiary's Method of Entry into Parent System	262
CROSS-TABULATION 9.17.1: Percentage Breakdown of Number of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System at Date of Entry for Subsidiaries Classified by Subsidiary's Date of Entry into Parent	263
System CROSS-TABULATION 9.17.2: Percentage Breakdown of Number of Manufacturing Subsidiaries of U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System at Date of Entry for Subsidiaries Classified by Subsidiary's Date of Entry into Parent System	264
CROSS-TABULATION 9.24.1: Percentage Breakdown of Number of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System at Date of Entry for Subsidiaries Classified by Number of Countries in which Parent System	
Manufactured at Subsidiary's Date of Entry CROSS-TABULATION 9.24.2: Percentage Breakdown of Number of Manu-	265

facturing Subsidiaries of U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System at Date of Entry for Subsidiaries Classified by Number of Countries in which Parent System Manufactured at Subsidiary's Date of Entry	266
TABULATION 10.1: Percentage Breakdown of Number of Subsidiaries by	
Percentage of Subsidiary's Equity Owned by Parent System for Various Categories of Subsidiaries	267
TABULATION 10.2: Percentage Breakdown of Sales of Subsidiaries in 1970 by Percentage of Subsidiary's Equity Owned by Parent System	Ly.
as of 1/1/71 for all Subsidiaries, Manufacturing Subsidiaries and Sales Subsidiaries of Non-U.SBased Systems CROSS-TABULATION 10.1.1: Percentage Breakdown of Number (as of	268
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as	
of 1/1/71 for Subsidiaries Classified by Subsidiary's Country	269
CROSS-TABULATION 10.1.2: Percentage Breakdown of Number (as of	
1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems	
by Percentage of Subsidiary's Equity Owned by Parent System as of	
1/1/68 for Subsidiaries Classified by Subsidiary's Country	272
CROSS-TABULATION 10.2.1: Percentage Breakdown of Number (as of	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as	
of 1/1/71 for Subsidiaries Classified by Geographical Region of Sub-	
sidiary's Country	275
CROSS-TABULATION 10.2.2: Percentage Breakdown of Number (as of	
1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems	
by Percentage of Subsidiary's Equity Owned by Parent System as of	
1/1/68 for Subsidiaries Classified by Geographical Region of Subsid-	
iary's Country	276
CROSS-TABULATION 10.3.1: Percentage Breakdown of Number (as of	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	
tems by Percentage of Subsidiary's Equity Owned by Parent System	
as of 1/1/71 for Subsidiaries Classified by GNP per Capita in 1970 of	077
Subsidiary's Country	277
CROSS-TABULATION 10.3.2: Percentage Breakdown of Number (as of	
1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/68	
for Subsidiaries Classified by GNP per Capita in 1970 of Subsidiary's	
Country	278
CROSS-TABULATION 10.4.1: Percentage Breakdown of Number (as of	

1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/71 for Subsidiaries Classified by GNP in 1970 of Subsidiary's Country	279
CROSS-TABULATION 10.4.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/68 for Subsidiaries Classified by GNP in 1970 of Subsidiary's	
Country CROSS-TABULATION 10.6.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/71 for Subsidiaries Classified by Principal Industry of Subsidiary	280
as of 1/1/71 CROSS-TABULATION 10.6.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/68 for Subsidiaries Classified by Principal Industry of Subsidiary as	
of 1/1/68 CROSS-TABULATION 10.8.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/71 for Subsidiaries Classified by Principal Industry-Group	284
of Subsidiary as of 1/1/71 CROSS-TABULATION 10.8.2: Percentage Breakdown of Number (as of of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/68 for Subsidiaries Classified by Principal Industry-Group of	287
Subsidiary as of 1/1/68 CROSS-TABULATION 10.12.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/71 for Subsidiaries Classified by Category of Subsidiary's Principal	288
Outside Owner (if any) as of 1/1/71 CROSS-TABULATION 10.12.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/68 for Subsidiaries Classified by Category of Subsidiary's Principal	289
Outside Owner (if any) as of 1/1/68 CROSS-TABULATION 10.15.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as	290

of 1/1/71 for Subsidiaries Classified by Subsidiary's Principal Market as of 1/1/71	291
CROSS-TABULATION 10.16.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/71 for Subsidiaries Classified by Subsidiary's Principal Customer as of 1/1/71	292
CROSS-TABULATION 10.18.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems	292
by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/71 for Subsidiaries Classified by Value of Subsidiary's Sales in 1970 CROSS-TABULATION 10.18.2: Percentage Breakdown of Number (as of	293
1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/68 for Subsidiaries Classified by Value of Subsidiary's Sales in 1967	294
CROSS-TABULATION 10.21.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System	
as of 1/1/71 for Subsidiaries Classified by National Base of Subsidiary's Parent System CROSS-TABULATION 10.22.1: Percentage Breakdown of Number (as of	295
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/71 for Subsidiaries Classified by Value of Sales of Subsidiary's	
Parent System in 1970 CROSS-TABULATION 10.22.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems	296
by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/68 for Subsidiaries Classified by Value of Sales of Subsidiary's Parent System in 1967	297
CROSS-TABULATION 10.23.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System	
as of 1/1/71 for Subsidiaries Classified by Principal Industry-Group of Subsidiary's Parent System as of 1/1/71	298
1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/68 for Subsidiaries Classified by Principal Industry-Group of Sub-	
sidiary's Parent System as of 1/1/68 CROSS-TABULATION 10.25.1: Percentage Breakdown of Number as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	299

tems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/71 for Subsidiaries Classified by Number of Countries in which Subsidiary's Parent System Manufactured as of 1/1/71	300
1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/68 for Subsidiaries Classified by Number of Countries in which Subsidiary's Parent System Manufactured as of 1/1/68 CROSS-TABULATION 10.26.1: Percentage Breakdown of Number (as of	301
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/71 for Subsidiaries Classified by Percentage of Parent System's Employees Outside National Base as of 1/1/71	302
CROSS-TABULATION 10.27.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/71 for Subsidiaries Classified by Number of Industries in which	
Parent System Manufactured Within National Base as of 1/1/71 CROSS-TABULATION 10.27.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems	303
by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/68 for Subsidiaries Classified by Number of Industries in which Parent System Manufactured Within National Base as of 1/1/68 CROSS-TABULATION 10:28.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of North Spaced Basent Systems	304
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/71 for Subsidiaries Classified by Number of Industries in which Parent System Manufactured Outside National Base as of 1/1/71 CROSS-TABULATION 10.28.2: Percentage Breakdown of Number (as of	305
1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/68 for Subsidiaries Classified by Number of Industries in which Parent System Manufactured Outside National Base as of 1/1/68 CROSS-TABULATION 10.29.1: Percentage Breakdown of Number (as of	306
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/71 for Subsidiaries Classified by Parent System's R&D Expendi-	007
tures as a Percentage of Sales in 1970 CROSS-TABULATION 10.29.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by Percentage of Subsidiary's Equity Owned by Parent System as of 1/1/60 for Subsidiary's Equity Owned by Parent System as of	307
1/1/68 for Subsidiaries Classified by Parent System's R&D Expenditures as a Percentage of Sales in 1967	308

CROSS-TABULATION 11.17.1: Percentage Breakdown of Number of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Category of Subsidiary's Principal Outside Owner (if any) at Date of Entry for Subsidiaries Classified by Subsidiary's Date of Entry into Parent System	309
CROSS-TABULATION 11.17.2: Percentage Breakdown of Number of Manufacturing Subsidiaries of U.SBased Parent Systems by Category of Subsidiary's Principal Outside Owner (if any) at Date of Entry for	
Subsidiaries Classified by Subsidiary's Date of Entry into Parent System	310
TABULATION 12.1: Percentage Breakdown of Number of Subsidiaries by Category of Subsidiary's Principal Outside Owner (if any) for Various	
	311
Categories of Subsidiaries TABULATION 12.2: Percentage Breakdown of Sales of Subsidiaries in 1970 by Category of Subsidiary's Principal Outside Owner (if any) as of	311
1/1/71 for all Subsidiaries, Manufacturing Subsidiaries and Sales Sub-	
sidiaries of Non-U.SBased Systems	312
CROSS-TABULATION 12.1.1: Percentage Breakdown of Number (as of	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	
tems by Category of Subsidiary's Principal Outside Owner (if any) as of	
1/1/71 for Subsidiaries Classified by Subsidiary's Country	313
CROSS-TABULATION 12.1.2: Percentage Breakdown of Number (as of	
1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by Category of Subsidiary's Principal Outside Owner (if any) as of	
1/1/68 for Subsidiaries Classified by Subsidiary's Country	316
CROSS-TABULATION 12.6.1: Percentage Breakdown of Number (as of	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	
tems by Category of Subsidiary's Principal Outside Owner (if any) as of	
1/1/71 for Subsidiaries Classified by Principal Industry of Subsidiary	
as of 1/1/71	319
CROSS-TABULATION 12.6.2: Percentage Breakdown of Number (as of	
1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by	
Category of Subsidiary's Principal Outside Owner (if any) as of 1/1/68	
for Subsidiaries Classified by Principal Industry of Subsidiary as of	
1/1/68	322
CROSS-TABULATION 12.15.1: Percentage Breakdown of Number (as of	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	
tems by Category of Subsidiary's Principal Outside Owner (if any) as of	
1/1/71 for Subsidiaries Classified by Subsidiary's Principal Market as	
of 1/1/71	325
CROSS-TABULATION 12.16.1: Percentage Breakdown of Number (as of	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	
tems by Category of Subsidiary's Principal Outside Owner (if any) as of	

1/1/71 for Subsidiaries Classified by Subsidiary's Principal Customer as of 1/1/71	326
CROSS-TABULATION 12.18.1: Percentage Breakdown of Number (as of	<i>520</i>
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Category of Subsidiary's Principal Outside Owner (if any) as of	
1/1/71 for Subsidiaries Classified by Value of Subsidiary's Sales in 1970	327
CROSS-TABULATION 12.21.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Category of Subsidiary's Principal Outside Owner (if any) as of 1/1/71 for Subsidiaries Classified by National Base of Subsidiary's	<i>321</i>
Parent System	328
CROSS-TABULATION 12.26.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Category of Subsidiary's Principal Outside Owner (if any) as of 1/1/71 for Subsidiaries Classified by Percentage of Parent System's Employees Outside National Base as of 1/1/71	329
Employees Outside National Base as of 1/1//1	329
TABULATION 13.1: Percentage Breakdown of Number of Subsidiaries by	
Subsidiary's Method of Entry into Parent System for Various Categories	330
CROSS-TABULATION 13.1.1: Percentage Breakdown of Number of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Method of Entry into Parent System for Subsidiaries Classified by Subsidiary's Country	331
CROSS-TABULATION 13.1.2: Percentage Breakdown of Number of Manu-	001
facturing Subsidiaries of U.SBased Parent Systems by Subsidiary's Method of Entry into Parent System for Subsidiaries Classified by	
Subsidiary's Country CROSS-TABULATION 13.3.1: Percentage Breakdown of Number of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's	334
Method of Entry into Parent System for Subsidiaries Classified by GNP per Capita in 1970 of Subsidiary's Country	337
CROSS-TABULATION 13.3.2: Percentage Breakdown of Number of Manu-	00,
facturing Subsidiaries of U.SBased Parent Systems by Subsidiary's Method of Entry into Parent System for Subsidiaries Classified by GNP	
per Capita in 1970 of Subsidiary's Country CROSS-TABULATION 13.4.1: Percentage Breakdown of Number of Manu-	338
facturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Method of Entry into Parent System for Subsidiaries Classified by GNP	
in 1970 of Subsidiary's Country	339

CROSS-TABULATION 13.4.2: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of U.SBased Parent Systems by Subsidiary's	
Method of Entry Into Parent System for Subsidiaries Classified by GNP	
in 1970 of Subsidiary's Country	340
CROSS-TABULATION 13.5.1: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's	
Method of Entry into Parent System for Subsidiaries Classified by Prin-	
cipal Industry of Subsidiary at Date of Entry	341
CROSS-TABULATION 13.5.2: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of U.SBased Parent Systems by Subsidiary's	
Method of Entry into Parent System for Subsidiaries Classified by Prin-	
cipal Industry of Subsidiary at Date of Entry	344
CROSS-TABULATION 13.17.1: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's	
Method of Entry into Parent System for Subsidiaries Classified by Sub-	
sidiary's Date of Entry into Parent System	347
CROSS-TABULATION 13.17.2: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of U.SBased Parent Systems by Subsidiary's	
Method of Entry into Parent System for Subsidiaries Classified by Sub-	
sidiary's Date of Entry into Parent System	348
CROSS-TABULATION 13.21.1: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of Non-U.SBased Parent Systems by Subsid-	
iary's Method of Entry into Parent System for Subsidiaries Classified by	
National Base of Subsidiary's Parent System	349
CROSS-TABULATION 13.22.1: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of Non-U.SBased Parent Systems by Subsid-	
iary's Method of Entry into Parent System for Subsidiaries Classified	
by Value of Sales of Subsidiary's Parent System in 1970	350
CROSS-TABULATION 13.22.2: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of U.SBased Parent Systems by Subsidiary's	
Method of Entry into Parent System for Subsidiaries Classified by Value	
of Sales of Subsidiary's Parent System in 1970	351
CROSS-TABULATION 13.24.1: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of Non-U.SBased Parent Systems by Subsid-	
iary's Method of Entry into Parent System for Subsidiaries Classified	
by Number of Countries in which Parent System Manufactured at Sub-	
sidiary's Date of Entry	352
CROSS-TABULATION 13.24.2: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of U.SBased Parent Systems by Subsidiary's	
Method of Entry into Parent System for Subsidiaries Classified by Num-	
ber of Countries in which Parent System Manufactured at Subsidiary's	
Date of Entry	353

TABULATION 14.1: Percentage Breakdown of Number of Subsidiaries by	
Subsidiary's Method of Exit from Parent System for Various Categories	
0. ••••••••••••••••••••••••••••••••••••	354
CROSS-TABULATION 14.1.1: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of Non-U.SBased Parent Systems by Subsid-	
iary's Method of Exit from Parent System for Subsidiaries Classified	
by Subsidiary's Country	355
CROSS-TABULATION 14.1.2: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of U.SBased Parent Systems by Subsidiary's	
Method of Exit from Parent System for Subsidiaries Classified by Sub-	
sidiary's Country	358
CROSS-TABULATION 14.5.1: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of Non-U.SBased Parent Systems by Subsid-	
iary's Method of Exit from Parent System for Subsidiaries Classified	
	361
CROSS-TABULATION 14.5.2: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of U.SBased Parent Systems by Subsidiary's	
Method of Exit from Parent System for Subsidiaries Classified by Prin-	
elber meaning of concentration at many of mind of mind of mind of mind of the concentration o	364
CROSS-TABULATION 14.9.1: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of Non-U.SBased Parent Systems by Subsid-	
iary's Method of Exit from Parent System for Subsidiaries Classified by	
Percentage of Subsidiary's Equity Owned by Parent System at Date of	
=::::,	367
CROSS-TABULATION 14.9.2: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of U.SBased Parent Systems by Subsidiary's	
Method of Exit from Parent System for Subsidiaries Classified by Per-	
centage of Subsidiary's Equity Owned by Parent System at Date of	
*	368
CROSS-TABULATION 14.11.1: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of Non-U.SBased Parent Systems by Subsid-	
iary's Method of Exit from Parent System for Subsidiaries Classified by	
Category of Subsidiary's Principal Outside Owner (if any) at Date of	000
•	369
CROSS-TABULATION 14.11.2: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of U.SBased Parent Systems by Subsidiary's	
Method of Exit from Parent System for Subsidiaries Classified by Cate-	070
	370
CROSS-TABULATION 14.13.1: Percentage Breakdown of Number of Manu-	
facturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiaries Mathed of Full from Parent Systems for Subsidiaries Classified by	
iary's Method of Exit from Parent System for Subsidiaries Classified by	071
Subsidiary's Method of Entry into Parent System	371

CROSS-TABULATION 14.13.2: Percentage Breakdown of Number of Manufacturing Subsidiaries of U.SBased Parent Systems by Subsidiary's Method of Exit from Parent System for Subsidiaries Classified by Sub-	
sidiary's Method of Entry into Parent System CROSS-TABULATION 14.21.1: Percentage Breakdown of Number of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Method of Exit from Parent System for Subsidiaries Classified by	372
National Base of Subsidiary's Parent System CROSS-TABULATION 14.22.1: Percentage Breakdown of Number of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Method of Exit from Parent System for Subsidiaries Classified by Value of Sales of Subsidiary's Parent System in 1970	373 374
CROSS-TABULATION 14.22.2: Percentage Breakdown of Number of Manufacturing Subsidiaries of U.SBased Parent Systems by Subsidiary's Method of Exit from Parent System for Subsidiaries Classified by Value of Sales of Subsidiary's Parent System in 1970	375
TABULATION 15.1: Percentage Breakdown of Number of Subsidiaries by Subsidiary's Principal Market for Various Categories of Subsidiaries	376
TABULATION 15.2: Percentage Breakdown of Sales of Subsidiaries in 1970 by Subsidiary's Principal Market as of 1/1/71 for all Subsidiaries, Manufacturing Subsidiaries and Sales Subsidiaries of Non-U.SBased	
Systems CROSS-TABULATION 15.1.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Systems by Subsidiary's Principal Market as of 1/1/71 for Subsidiaries Classified	377
by Subsidiary's Country CROSS-TABULATION 15.2.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	378
tems by Subsidiary's Principal Market as of 1/1/71 for Subsidiaries Classified by Geographical Region of Subsidiary's Country CROSS-TABULATION 15.2.2: Percentage Breakdown of Number (as of	381
1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by Subsidiary's Principal Market as of 1/1/68 for Subsidiaries Classified by Geographical Region of Subsidiary's Country CROSS-TABULATION 15.3.1: Percentage Breakdown of Number (as of	382
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Principal Market as of 1/1/71 for Subsidiaries	200
Classified by GNP per Capita in 1970 of Subsidiary's Country	383

tems by Subsidiary's Principal Market as of 1/1/71 for Subsidiaries	
Classified by GNP in 1970 of Subsidiary's Country	. 384
CROSS-TABULATION 15.6.1: Percentage Breakdown of Number (as o	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	
tems by Subsidiary's Principal Market as of 1/1/71 for Subsidiaries	
Classified by Principal Industry of Subsidiary as of 1/1/71	385
CROSS-TABULATION 15.10.1: Percentage Breakdown of Number (as o	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	
tems by Subsidiary's Principal Market as of 1/1/71 for Subsidiaries	
Classified by Percentage of Subsidiary's Equity Owned by Parent Sys-	
tem as of 1/1/71	388
CROSS-TABULATION 15.12.1: Percentage Breakdown of Number (as o	
1/1/71) of Manufacturing Subsidiaries on Non-U.SBased Parent Sys	
tems by Subsidiary's Principal Market as of 1/1/71 for Subsidiaries	
Classified by Category of Subsidiary's Principal Outside Owner (if any	
as of 1/1/71	389
CROSS-TABULATION 15.16.1: Percentage Breakdown of Number (as o	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys	
tems by Subsidiary's Principal Market as of 1/1/71 for Subsidiaries	
Classified by Subsidiary's Principal Customer as of 1/1/71	390
CROSS-TABULATION 15.18.1: Percentage Breakdown of Number (as o	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys	
tems by Subsidiary's Principal Market as of 1/1/71 for Subsidiaries	
Classified by Value of Subsidiary's Sales in 1970	391
CROSS-TABULATION 15.21.1: Percentage Breakdown of Number (as o	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys	
tems by Subsidiary's Principal Market as of 1/1/71 for Subsidiaries	
Classified by National Base of Subsidiary's Parent System	392
CROSS-TABULATION 15.22.1: Percentage Breakdown of Number (as o	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys	
tems by Subsidiary's Principal Market as of 1/1/71 for Subsidiaries	
Classified by Value of Sales of Subsidiary's Parent System in 1970	393
CROSS-TABULATION 15.25.1: Percentage Breakdown of Number (as o	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys	
tems by Subsidiary's Principal Market as of 1/1/71 for Subsidiaries	
Classified by Number of Countries in which Subsidiary's Parent System	า
Manufactured as of 1/1/71	394
CROSS-TABULATION 15.26.1: Percentage Breakdown of Number (as o	f
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys	
tems by Subsidiary's Principal Market as of 1/1/71 for Subsidiaries	
Classified by Percentage of Parent System's Employees Outside Nationa	.l
Base as of 1/1/71	395

CROSS-TABULATION 15.27.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Principal Market as of 1/1/71 for Subsidiaries Classified by Number of Industries in which Parent System Manufactured Within National Base of 1/1/71	206
CROSS-TABULATION 15.28.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Principal Market as of 1/1/71 for Subsidiaries Classified by Number of Industries in which Parent System Manufactured	396
CROSS-TABULATION 15.29.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Principal Market as of 1/1/71 for Subsidiaries Classified by Parent System's R&D Expenditures as a Percentage of	397 398
Sales III 1970	330
TABULATION 16.1: Percentage Breakdown of Number of Subsidiaries by Subsidiary's Principal Customer for Various Categories of Subsidiaries	399
TABULATION 16.2: Percentage Breakdown of Sales of Subsidiaries in 1970 by Subsidiary's Principal Customer as of 1/1/71 for all Subsidiaries, Manufacturing Subsidiaries and Sales Subsidiaries of Non-U.SBased	400
CROSS-TABULATION 16.1.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Principal Customer as of 1/1/71 for Subsidiaries	
Classified by Subsidiary's Country CROSS-TABULATION 16.2.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Principal Customer as of 1/1/71 for Subsidiaries	401
	404
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Principal Customer as of 1/1/71 for Subsidiaries	
Classified by GNP per Capita in 1970 of Subsidiary's Country CROSS-TABULATION 16.4.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	405
tems by Subsidiary's Principal Customer as of 1/1/71 for Subsidiaries	
CROSS-TABULATION 16.6.1: Percentage Breakdown of Number (as of	406
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Principal Customer as of 1/1/71 for Subsidiaries	
	407

CROSS-TABULATION 16.10.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Principal Customer as of 1/1/71 for Subsidiaries Classified by Percentage of Subsidiary's Equity Owned by Parent Sys-	
tem as of 1/1/71 CROSS-TABULATION 16.12.1: Percentage Breakdown of Number (as of	410
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Principal, Customer as of 1/1/71 for Subsidiaries Classified by Category of Subsidiary's Principal Outside Owner (if any)	
as of 1/1/71	411
CROSS-TABULATION 16.15.1: Percentage Breakdown of Number (as of	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Principal Customer as of 1/1/71 for Subsidiaries	440
Classified by Subsidiary's Principal Market as of 1/1/71	412
CROSS-TABULATION 16.18.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	
tems by Subsidiary's Principal Customer as of 1/1/71 for Subsidiaries	
Classified by Value of Subsidiary's Sales in 1970	413
CROSS-TABULATION 16.21.1: Percentage Breakdown of Number (as of	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	
tems by Subsidiary's Principal Customer as of 1/1/71 for Subsidiaries	
Classified by National Base of Subsidiary's Parent System	414
CROSS-TABULATION 16.22.1: Percentage Breakdown of Number (as of	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	
tems by Subsidiary's Principal Customer as of 1/1/71 for Subsidiaries	
Classified by Value of Sales of Subsidiary's Parent System in 1970	415
CROSS-TABULATION 16.23.1: Percentage Breakdown of Number (as of	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	
tems by Subsidiary's Principal Customer as of 1/1/71 for Subsidiaries Classified by Principal Industry-Group of Subsidiary's Parent System as	
of 1/1/71	416
CROSS-TABULATION 16.25.1: Percentage Breakdown of Number (as of	710
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	
tems by Subsidiary's Principal Customer as of 1/1/71 for Subsidiaries	
Classified by Number of Countries in which Subsidiary's Parent System	
Manufactured as of 1/1/71	417
CROSS-TABULATION 16.26.1: Percentage Breakdown of Number (as of	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	
tems by Subsidiary's Principal Customer as of 1/1/71 for Subsidiaries	
Classified by Percentage of Parent System's Employees Outside Na-	
tional Base as of 1/1/71	418
CROSS-TABULATION 16.27.1: Percentage Breakdown of Number (as of	
1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	

tems by Subsidiary's Principal Customer as of 1/1/71 for Subsidiaries Classified by Number of Industries in which Parent System Manufactured Within National Base as of 1/1/71 CROSS-TABULATION 16.28.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Principal Customer as of 1/1/71 for Subsidiaries Classified by Number of Industries in which Parent System Manufactured	419
Outside National Base as of 1/1/71 CROSS-TABULATION 16.29.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Principal Customer as of 1/1/71 for Subsidiaries Classified by Parent System's R&D Expenditures as a Percentage of Sales in 1970	420
TABULATION 17.1: Percentage Breakdown of Number of Subsidiaries by Subsidiary's Date of Entry into Parent System for Various Categories of Subsidiaries CROSS-TABULATION 17.21.1: Percentage Breakdown of Number of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Subsidiary's Date of Entry into Parent System for Subsidiaries Classified by	422
National Base of Subsidiary's Parent System TABULATION 18.1: Percentage Breakdown of Number of Subsidiaries by Subsidiary's Sales for Various Categories of Subsidiaries	424
TABULATION 18.2: Percentage Breakdown of Sales of Subsidiaries in 1970 by Value of Subsidiary's Sales in 1970 for all Subsidiaries, Manufacturing Subsidiaries and Sales Subsidiaries of Non-U.SBased Systems	427
CROSS-TABULATION 18.21.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Value of Subsidiary's Sales in 1970 for Subsidiaries Classified by National Base of Subsidiary's Parent System	428
TABULATION 20.1: Percentage Breakdown of Number of Subsidiaries by Subsidiary's Principal Activity for Various Categories of Subsidiaries TABULATION 20.2: Percentage Breakdown of Sales of Subsidiaries in 1970 by Subsidiary's Principal Activity as of 1/1/71 for all Subsidiaries, Manufacturing Subsidiaries and Sales Subsidiaries of Non-U.SBased	429
Systems	430

TABULATION 21.1: Percentage Breakdown of Number of Subsidiaries by National Base of Subsidiary's Parent System for Various Categories	431
TABULATION 21.2: Percentage Breakdown of Sales of Subsidiaries in 1970 by National Base of Subsidiary's Parent System for all Subsidiaries, Manufacturing Subsidiaries and Sales Subsidiaries of Non-U.SBased	433
CROSS-TABULATION 21.1.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by National Base of Subsidiary's Parent System for Subsidiaries	435
CROSS-TABULATION 21.6.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by National Base of Subsidiary's Parent System for Subsidiaries	
Classified by Principal Industry of Subsidiary as of 1/1/71 CROSS-TABULATION 21.17.1: Percentage Breakdown of Number of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by National Base of Subsidiary's Parent System for Subsidiaries Classified by Sub-	441
	447
TABULATION 22.1: Percentage Breakdown of Number of Subsidiaries by Value of Sales of Subsidiary's Parent System in Year Prior to Terminal Date for Various Categories of Subsidiaries	449
TABULATION 22.2: Percentage Breakdown of Sales of Subsidiaries in 1970 by Value of Sales of Subsidiary's Parent System in 1970 for all Subsidiaries, Manufacturing Subsidiaries and Sales Subsidiaries of	
Non-U.SBased Systems CROSS-TABULATION 22.1.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Value of Sales of Subsidiary's Parent System in 1970 for Sub-	450
	451
Classified by Subsidiary's Country CROSS-TABULATION 22.6.1: Percentage Breakdown of Number (as of	454
	457
CROSS-TABULATION 22.6.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by	

Value of Sales of Subsidiary's Parent System in 1967 for Subsidiaries Classified by Principal Industry of Subsidiary as of 1/1/68 CROSS-TABULATION 22.21.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Value of Sales of Subsidiary's Parent System in 1970 for Subsidiaries Classified by National Base of Subsidiary's Parent System	460 463
TABULATION 23.1: Percentage Breakdown of Number of Subsidiaries by Principal Industry of Parent System for Various Categories of Subsidiaries	464
TABULATION 23.2: Percentage Breakdown of Sales of Subsidiaries in 1970 by Principal Industry-Group of Subsidiary's Parent System as of 1/1/71 for all Subsidiaries, Manufacturing Subsidiaries and Sales Subsidiaries of Non-U.SBased Systems	466
TABULATION 25.1: Percentage Breakdown of Number of Subsidiaries by	
Number of Countries in which Subsidiary's Parent System Manufactured for Various Categories of Subsidiaries	468
TABULATION 25.2: Percentage Breakdown of Sales of Subsidiaries in 1970 by Number of Countries in which Subsidiary's Parent System Manufactured as of 1/1/71 for all Subsidiaries, Manufacturing Subsidiaries	
and Sales Subsidiaries of Non-U.SBased Systems CROSS-TABULATION 25.1.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Number of Countries in which Subsidiary's Parent System Manufactured as of 1/1/71 for Subsidiaries Classified by Subsidiary's	469
Country CROSS-TABULATION 25.1.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by Number of Countries in which Subsidiary's Parent System Manufactured	470
as of 1/1/68 for Subsidiaries Classified by Subsidiary's Country CROSS-TABULATION 25.21.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys- tems by Number of Countries in which Subsidiary's Parent System Manufactured as of 1/1/71 for Subsidiaries Classified by National Base	473
of Subsidiary's Parent System	476

TABULATION 26.1: Percentage Breakdown of Number of Subsidiaries by

1	Percentage of Parent System's Employees Outside Parent System's National Base for Various Categories of Subsidiaries	477
1	BULATION 26.2: Percentage Breakdown of Sales of Subsidiaries in 1970 by Percentage of Parent System's Employees Outside Parent System's National Base as of 1/1/71 for all Subsidiaries, Manufacturing Subsidiaries and Sales Subsidiaries of Non-U.SBased Systems	478
CRC 1 t	OSS-TABULATION 26.1.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Parent System's Employees Outside National	
CRC 1 t	Base as of 1/1/71 for Subsidiaries Classified by Subsidiary's Country DSS-TABULATION 26.21.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Percentage of Parent System's Employees Outside National Base as of 1/1/71 for Subsidiaries Classified by National Base of Sub-	479
5	sidiary's Parent System	482
t	BULATION 27.1: Percentage Breakdown of Number of Subsidiaries by Number of Industries in which Parent System Manufactured Within	•
TAB l	National Base for Various Categories of Subsidiaries BULATION 27.2: Percentage Breakdown of Sales of Subsidiaries in 1970 by Number of Industries in which Parent System Manufactured Within National Base as of 1/1/71 for all Subsidiaries, Manufacturing Sub-	483
CRO -	sidiaries and Sales Subsidiaries of Non-U.SBased Systems OSS-TABULATION 27.21.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Number of Industries in which Parent System Manufactured Within National Base as of 1/1/71 for Subsidiaries Classified by Na-	484
	tional Base of Subsidiary's Parent System	485
1	BULATION 28.1: Percentage Breakdown of Number of Subsidiaries by Number of Industries in which Parent System Manufactured Outside	486
TAE	National Base for Various Categories of Subsidiaries BULATION 28.2: Percentage Breakdown of Sales of Subsidiaries in 1970 by Number of Industries in which Parent System Manufactured Outside National Base as of 1/1/71 for all Subsidiaries, Manufacturing	400
CRO	Subsidiaries and Sales Subsidiaries of Non-U.SBased Systems OSS-TABULATION 28.1.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Sys-	487
	tems by Number of Industries in which Parent System Manufactured Outside National Base as of 1/1/71 for Subsidiaries Classified by	488

CROSS-TABULATION 28.1.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by Number of Industries in which Parent System Manufactured Outside National Base as of 1/1/68 for Subsidiaries Classified by Subsidiary's	
Country CROSS-TABULATION 28.21.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Number of Industries in which Parent System Manufactured Outside National Base as of 1/1/71 for Subsidiaries Classified by	491
National Base of Subsidiary's Parent System CROSS-TABULATION 28.27.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Number of Industries in which Parent System Manufactured Outside National Base as of 1/1/71 for Subsidiaries Classified by Number of Industries in which Parent System Manufactured Within National	494 495
Base as of 1/1/71 CROSS-TABULATION 28.27.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by Number of Industries in which Parent System Manufactured Outside National Base as of 1/1/68 for Subsidiaries Classified by Number of Industries in which Parent System Manufactured Within National Base as of 1/1/68	495
TABULATION 29.1: Percentage Breakdown of Number of Subsidiaries by Parent System's R&D Expenditures as a Percentage of Sales in Year	
Prior to Terminal Date for Various Categories of Subsidiaries TABULATION 29.2: Percentage Breakdown of Sales of Subsidiaries in 1970 by Parent System's R&D Expenditures as a Percentage of Sales in 1970 for all Subsidiaries, Manufacturing Subsidiaries and Sales Sub-	497
sidiaries of Non-U.SBased Systems CROSS-TABULATION 29.1.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Parent System's R&D Expenditures as a Percentage of Sales in	498
1970 for Subsidiaries Classified by Subsidiary's Country CROSS-TABULATION 29.1.2: Percentage Breakdown of Number (as of 1/1/68) of Manufacturing Subsidiaries of U.SBased Parent Systems by Parent System's R&D Expenditures as a Percentage of Sales in 1967	499
for Subsidiaries Classified by Subsidiary's Country CROSS-TABULATION 29.21.1: Percentage Breakdown of Number (as of 1/1/71) of Manufacturing Subsidiaries of Non-U.SBased Parent Systems by Parent System's R&D Expenditures as a Percentage of Sales in 1970 for Subsidiaries Classified by National Base of Subsidiary's Parent	502
System	505