DANGEROUS CAPABILITIES

PAUL NITZE AND THE COLD WAR

David Callahan

An Edward Burlingame Book

An Imprint of HarperCollins Publishers

C O N T E N T S

Maþs		1X
Prologue	Dawn	1
	PART I THE PURSUIT OF INFLUENCE	
Chapter 1	Hotchkiss, Harvard, Wall Street	11
Chapter 2	Rubble and Ruin	33
Chapter 3	A Weapon So Powerful	62
Chapter 4	The Threat Assessed	92
Chapter 5	The Best Job in the World	124
Chapter 6	The Outer Darkness	153
	PART II	
	IMPLEMENTING AN IDEOLOGY	
Chapter 7	To the Pentagon	181
Chapter 8	Bluffing at the Brink	209
Chapter 9	Khrushchev's Gamble	232
Chapter 10	A Game Called Arms Control	251
Chapter 11	His Own Ship	270
Chapter 12	Debacle in Southeast Asia	288

Contents

PART III A NEW ARENA

Chapter 13	A Unique Endeavor	319
Chapter 14	Disillusionment	350
Chapter 15	The Committee	370
Chapter 16	A Poisonous Fellow	396
,	PART IV	
	THE LAST CRUSADE	
Chapter 17	Back to Geneva	415
Chapter 18	Heretic at State	445
Chapter 19	Reykjavik and Beyond	470
Epilogue	Dusk	493
Acknowledgments		505
Sources		509
Interviews by	513	
Notes		515
Index	553	
Picture Crea	572	

Illustrations follow page 208