

GENERALS

in International Politics

NATO's Supreme Allied
Commander, Europe

ROBERT S. JORDAN, Editor

THE UNIVERSITY PRESS OF KENTUCKY

CONTENTS

Acknowledgments ix

Foreword. Multinational Military Leadership in Today's
World xiii

GEN. BERNARD W. ROGERS

Introduction. The Development of SHAPE: 1950-1953 1

ANDREW J. GOODPASTER

1. Eisenhower: Rekindling the Spirit of the West 8

STEPHEN E. AMBROSE with MORRIS HONICK

2. Ridgway: Trying to Make Good on the Promises 31

GEORGE EUGENE PELLETIER

3. Gruenther: Attempts to Retain NATO Solidarity 53

ROBERT S. JORDAN

4. Norstad: Can the SACEUR Be Both European
and American? 73

ROBERT S. JORDAN

5. Lemnitzer: Surviving the French Military Withdrawal 93

LAWRENCE S. KAPLAN and KATHLEEN A. KELLNER

6. Goodpaster: Maintaining Deterrence during Détente 122

LEWIS SORLEY

7. Haig: The Diplomacy of Allied Command 151

MORRIS HONICK

Conclusions. What Can We Learn from the NATO Experience in
Multinational Military Leadership? 175

ROBERT S. JORDAN

Notes 197

The Contributors 221

Index 222

Illustrations follow page 136