STRATEGY AND UNCERTAINTY A Practical Guide to Systems Thinking

by Tony Clementson

GORDON AND BREACH SCIENCE PUBLISHERS New York • London • Paris • Montreux • Tokyo • Melbourne.

CONTENTS

Introduction to the Series Preface Acknowledgements		vii ix xiii
2	Defining the System	10
3	Operations	24
4	Clocks and Dominoes	37
5	Coding and Images	47
6	A Framework for Dealing with Uncertainty	59
7	Power and Control	74
8	The Concept of Strategy	85
9	Risk	97
10	Objectives	110
11	Planning	126
12	Change	140
13	Forecasting	154
14	On the Assessment of Systems	167
15	Strategy and Change	181
16	Fatal Flaws and Decisive Events	193
	References	206
	Index	209