

Value for Money in Government

1 177 179 3932

# **Public Administration after “New Public Management”**

**B 371976**

---



## *Table of Contents*

<b>Executive Summary .....</b>	<b>9</b>
<b>Introduction.....</b>	<b>19</b>
<b>Chapter 1 Quantitative Comparison of Public Service Employment .....</b>	<b>21</b>
Employment in central government .....	22
Administrative employment .....	25
Data sources .....	25
The size of central and general government.....	28
Size of administrative employment .....	38
Organisation of central government.....	42
Notes .....	46
Bibliography.....	49
<b>Chapter 2 Qualitative Assessments of Recent Reforms.....</b>	<b>51</b>
Focus of the qualitative assessments .....	52
Shared service centres .....	52
Financial management .....	71
Questions emerging from the qualitative assessments .....	86
Notes .....	88
Bibliography.....	91
<b>Annex A COFOG-Special Classification.....</b>	<b>93</b>
<b>Annex B Snapshots of the Public Administration .....</b>	<b>97</b>
<b>Annex C Corrected Central Government Employment .....</b>	<b>101</b>
<b>Annex D Standard-setting Units and Support Services Delivery Units .....</b>	<b>107</b>