RESEARCH IN COMPETENCE-BASED MANAGEMENT VOLUME 6

A Focused Issue on COMPETENCE PERSPECTIVES ON NEW INDUSTRY DYNAMICS

EDITED BY

RON SANCHEZ

Copenhagen Business School, Denmark

AIMÉ HEENE

Ghent University, Belgium; Antwerp University, Belgium; College of Europe, Belgium



United Kingdom - North America - Japan India - Malaysia - China

1/200

CONTENTS

LIST OF CONTRIBUTORS	vii
INTRODUCTION TO THE FOCUSED ISSUE ON NEW INDUSTRY DYNAMICS	1
ARCHITECTING ORGANIZATIONS: A DYNAMIC STRATEGIC CONTINGENCY PERSPECTIVE	
Ron Sanchez	7
HOW PRE-MARKET ACTIVITIES SHAPE "COMPETITIVE CONTEXT": THE CASES OF AUTOMOTIVE ELECTRONICS AND BATTERY-POWERED ELECTRIC	
VEHICLES (BEV) André P. Slowak	49
ENHANCING COMPETENCES IN BUSINESS ECOSYSTEMS Johan Wallin	83
	03
EXPLORING MICRO-FOUNDATIONS OF DYNAMIC CAPABILITIES: INSIGHTS FROM A CASE STUDY IN THE ENGINEERING SECTOR	
Nicole Sprafke, Kai Externbrink and Uta Wilkens	117
TOWARD A DYNAMIC, SYSTEMIC, AND HOLISTIC THEORY FOR STRATEGIC VALUE CREATION IN ICT-BASED SERVICES	
Cecilia Mercado, Guido Dedene, Edward Peters and Rik Maes	153

vi CONTENTS

DOES VALUE LEVERAGE PAY OFF? A MODEL FOR MEASURING VALUE-LEVERAGE CAPABILITIES IN AUTOMOTIVE LARGE-SCALE SYSTEM INTEGRATORS Wouter W. A. Beelaerts van Blokland, Sicco C. Santema, Aimé Heene, Tim de Jong and Niek Elferink	209
INDUSTRY SEGMENT EFFECTS AND FIRM EFFECTS ON FIRM PERFORMANCE IN	
SINGLE INDUSTRY FIRMS Noël Houthoofd and Jef Hendrickx	237